



Date: 23 April 2026

Ref. No.: GSI-HR2026-FL14

To Whom It May Concern

Subject: Final Completion Certificate

Greetings,

Reference is made to the above-mentioned subject.

This is to certify that **Al-Jabir Contracting Company (AJCO)** has successfully completed the scope of works related to the **Noor Chad 66 kV Substation Project** in accordance with the contractual requirements, project specifications, and applicable industry standards.

The scope of work executed by AJCO included, but was not limited to, the following activities:

- Project management and supervision of civil works, including foundations, cable trenches, control building works, and general substation infrastructure.
- Complete installation of electromechanical works, including power transformers, switchgear, outdoor switchyard equipment, protection and control panels, and associated electrical systems.
- Pre-commissioning and commissioning works.

Following the successful completion of the above-mentioned works, all required inspections, testing procedures, and documentation have been carried out and submitted in accordance with the project requirements.

Based on the satisfactory completion of the contracted scope of work, the Client hereby confirms that the works executed by **Al-Jabir Contracting Company** have been completed in accordance with the contract terms, technical specifications, and applicable standards. Accordingly, the works under the above-mentioned contract are considered **fully completed and accepted**.

The Client acknowledges the professionalism, technical competence, and commitment demonstrated by the AJCO team throughout the execution of the project and appreciates their contribution to the successful completion of the project.

This certificate is issued upon the successful completion of the contracted works.

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